# Cairns and Hinterland Hospital and Health Service Chief Executive

### Office of the Chief Executive

- Director, Internal Audit/Risk
- > Director, Communications and Engagement
- > Manager, Office of the Chief Executive

Chair, Clinical Council

# **Executive Director** Strategy, Planning and Infrastructure

### SCOPE

- > BEMS
- » Major capital
- » Capital infrastructure » Maintenance
- » Infrastructure compliance
- > Strategic
- » Partnerships and Planning

# **Executive Director People and Culture**

# SCOPE

- Occupational health and safety
- > Human resources
- > Organisational development
- > Recruitment

# **Executive Director Rural and Remote** Services

### SCOPE

- > Director of Rural Medical Services
- > Director of Nursing and Midwifery / Service Director
- > Atherton
- » Croydon
- » Forsayth
- » Georgetown » Malanda
- » Millaa Millaa
- › Mareeba
- » Chillagoe
- » Dimbulah
- » Lotus Glen Correctional Facility Primary Health Centre
- > Herberton
- » Mount Garnet » Ravenshoe
- > Innisfail
- > Tully
- → Mossman
- » Cow Bay
- > Yarrabah
- > Babinda
- Cassowary Community Health
- » Jumbun
- » Mission Beach

# **Executive Director Medical Services**

### **PROFESSIONAL** RESPONSIBILITY

- > Professional medical services oversight
- > Inc chair of Medical **Executive Committee**

### SCOPE

- > Credentialing
- > Medical Education
- > Medical Workforce
- > Oral Health
- > Sexual Health Service
- > Tropical Public Health Services
- > Legal (clinics)
- > Clinical Research and Ethics
- > Library and Knowledge Centre
- > Patient Safety and Quality

# **Executive Director** Nursing and Midwifery

### **PROFESSIONAL** RESPONSIBILITY

- > Professional nursing and midwifery oversight
- Inc chair of Nursing Leadership Committee

### SCOPE

- > Credentialing/education
- > Nursing and midwifery workforce
- > Navigators
- > Infection control

# **Executive Director Allied Health**

### PROFESSIONAL RESPONSIBILITY

- › Professional allied health oversight
- > Inc chair of Allied Health **Executive Committee**

### SCOPE

- › Credentialing/education
- › Medical imaging
- > Pharmacy services
- > Senior Research Fellow
- > Statewide Psychology Program
- > High Value Care
- › Queensland Pathology

# **Executive Director Cairns Services** (Acute and Community)

### SCOPE

- child and youth services
- > Mental health and
- > Allied health\*

\* HHS Wide

- and support services

# **Chief Finance Officer**

- > Integrated Medicine,
- > ICU, women's perioperative services
- ATODS\*
- › Medical and emergency services (Cairns Hospital)
- > Nursing services (Cairns Hospital)
- > Business improvement

# **SCOPE**

- > Financial accounting
- > Management accounting » Business analytics
- Treasury
- > Business services
- > Chief Information Officer » Digital Health Services
- > Procurement and contracts
- » Property services
- » Clinical resources
- » Clinical supplies Patient and staff travel
- > Revenue
- Accounts receivable > Own source revenue
- › Medical records
- > Right to information

# PROFESSIONAL

**RESPONSIBILITY** 

> Aboriginal and Torres Strait Islander Health Worker and Hospital

Liasion Officer oversight

**Executive Director** 

**Aboriginal and Torres** 

Strait Islander Health

Inc co-chair Aboriginal and Torres Strait Islander Health Worker Committee

### SCOPE

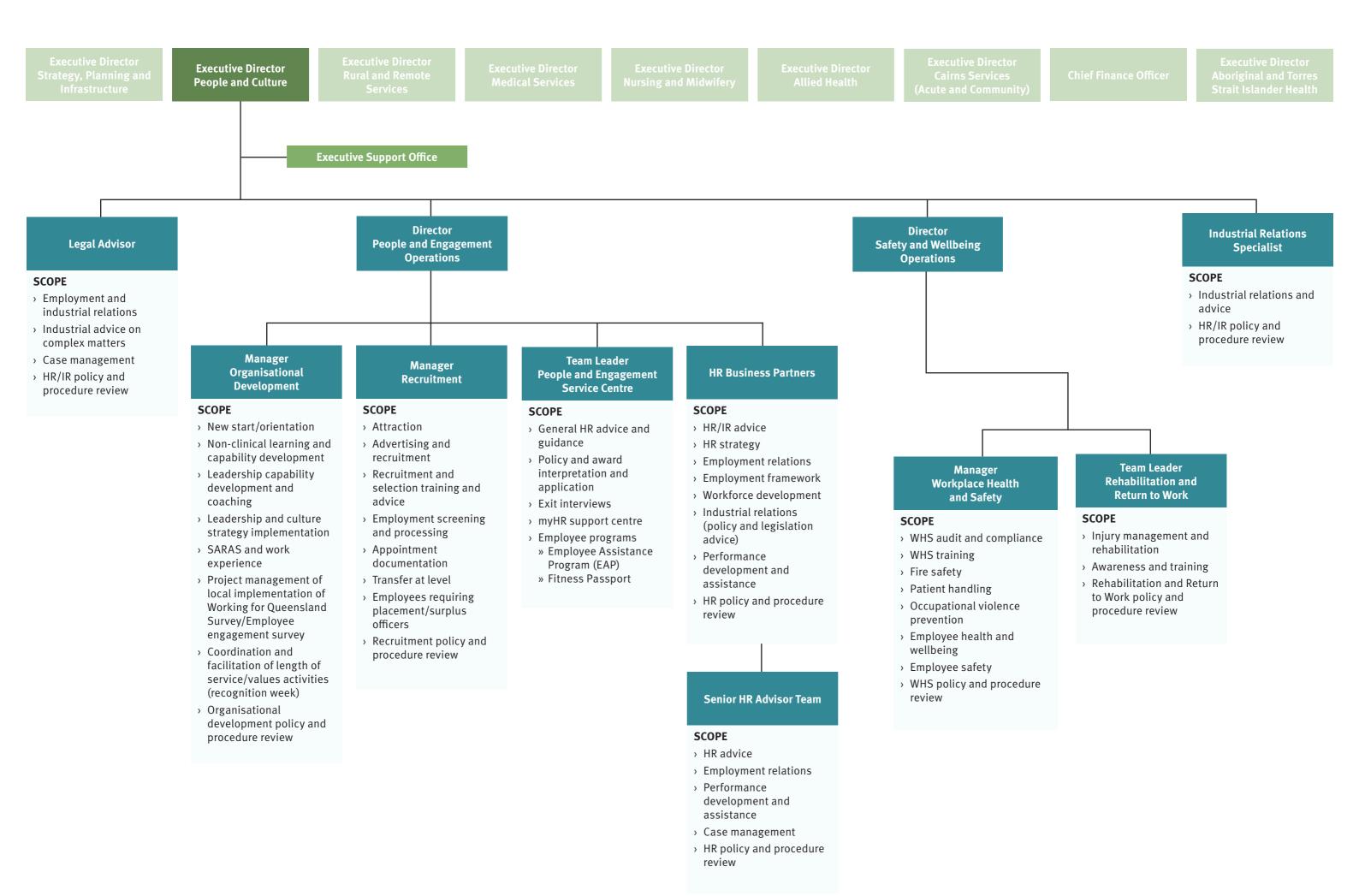
- > Policy, planning and advice
- » Health Equity
- » Institutional Racism
- » Health Research » Disaster management
- Aboriginal and Torres Strait Islander Workforce and Hospital Liaison Service
- Workforce Cultural Capability Program
- » Cultural Capability Training

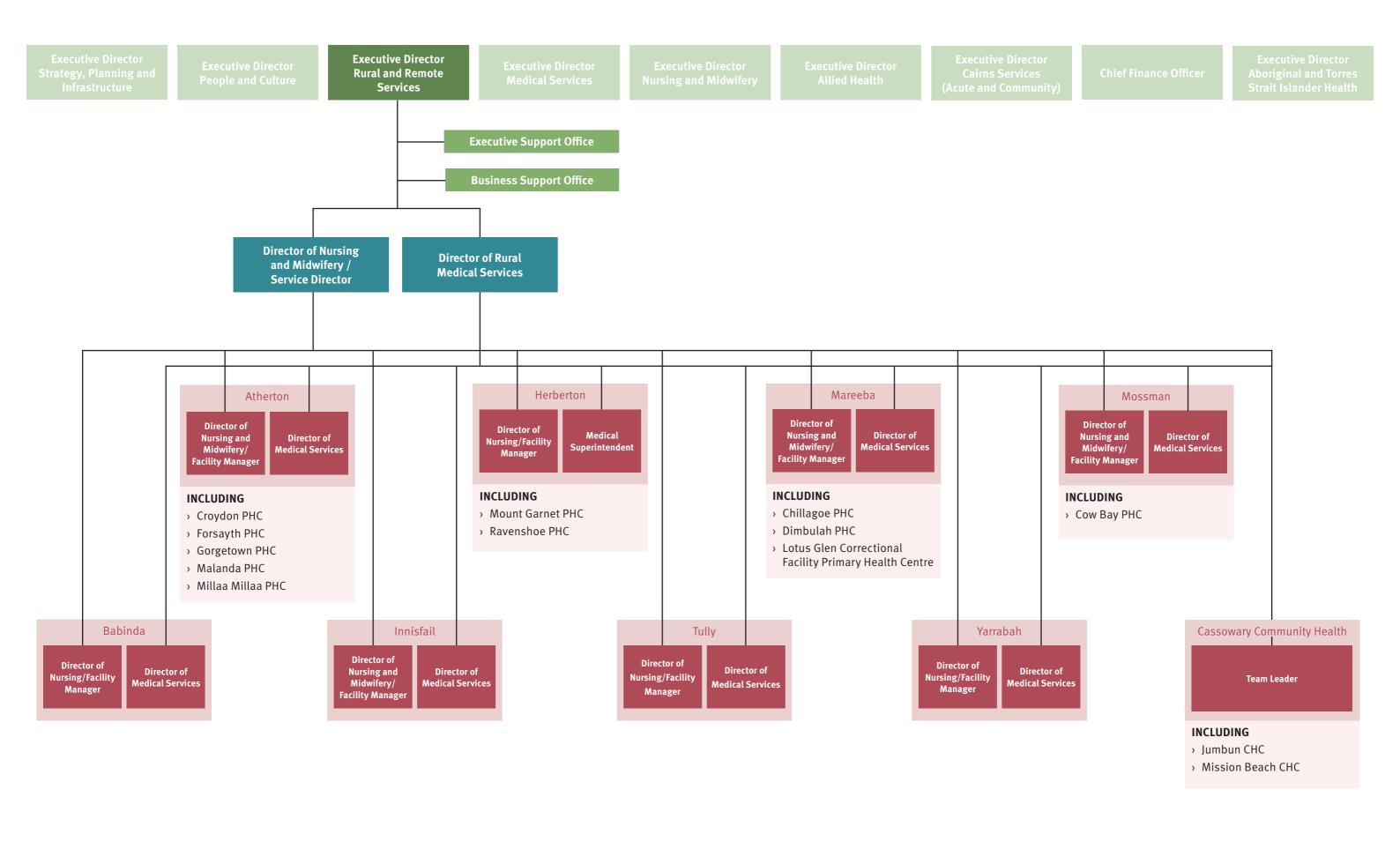
> Community engagement

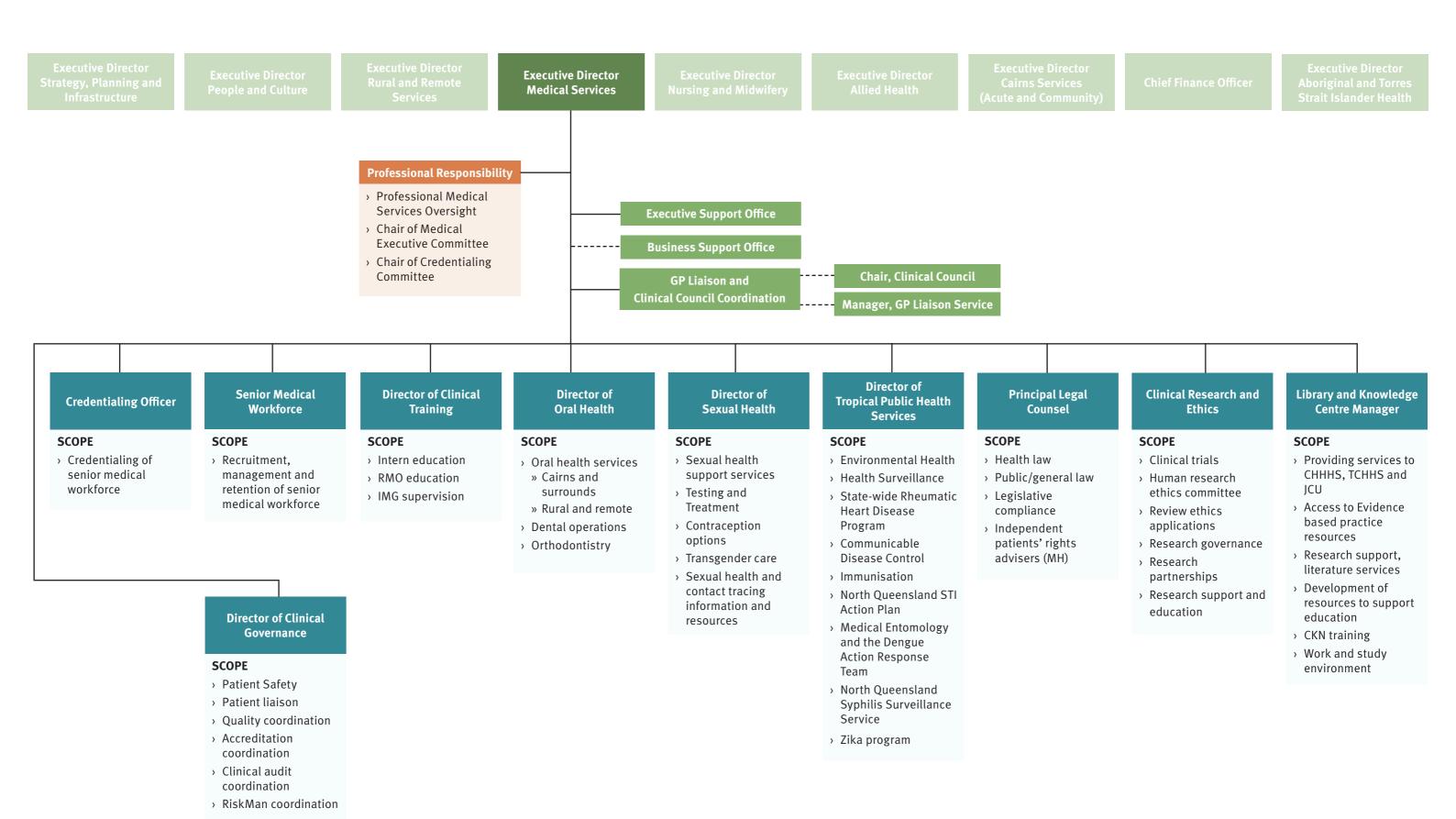
- > Partnerships
- > Projects

**Executive Director** Strategy, Planning and Infrastructure **Executive Support Office Director of Infrastructure Director Strategy** Director Major Capital and Planning Services SCOPE SCOPE SCOPE › Building and Engineering Major capital projects > Strategic planning (projects >\$10M) Maintenance Services Clinical Services Planning (BEMS) » Atherton hospital > Partnerships redevelopment > Infrastructure projects » Cairns South health (projects <\$10M) precinct > Planned maintenance » Cairns mental health Corrective maintenance redevelopment

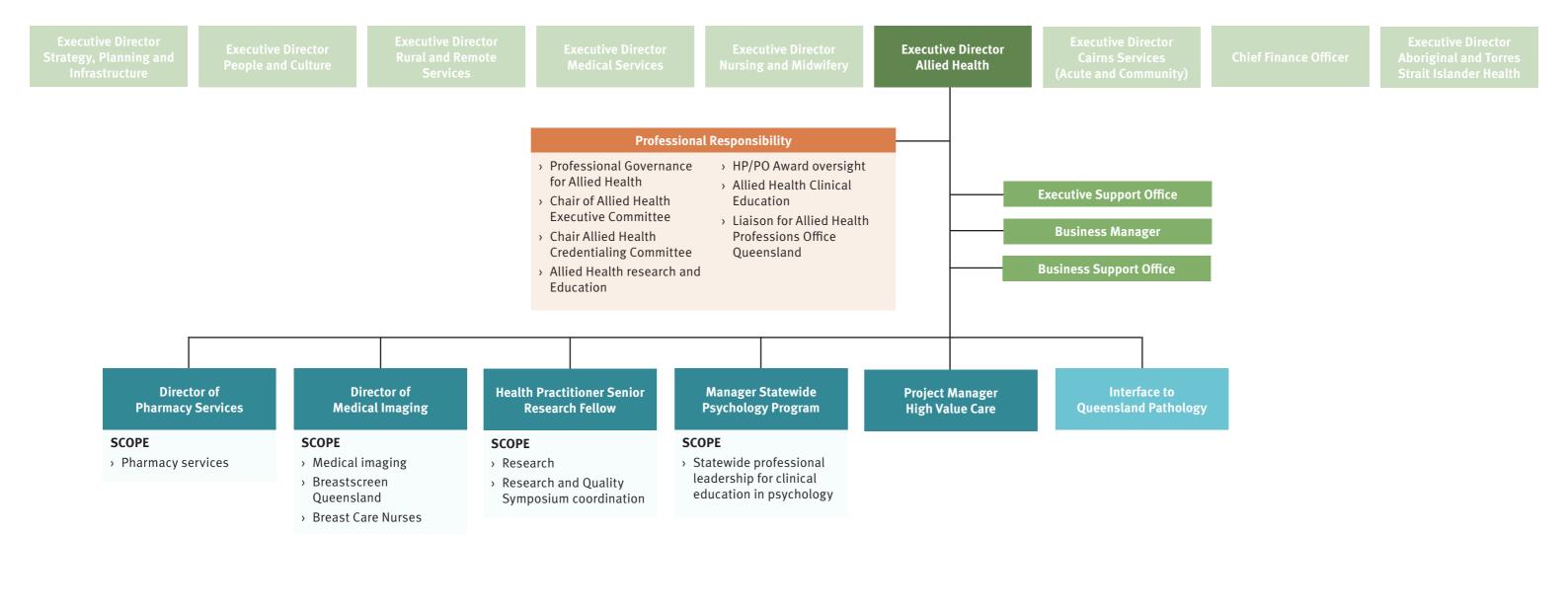
Infrastructure compliance







**Executive Director Nursing and Midwifery Professional Responsibility** › Professional Nursing and **Executive Support Office** Midwifery Oversight > Chair of Nursing Leadership Committee **Nursing Director Strategy Nursing Director Education** Infection Control **Clinical Nurse Consultant** and Workforce and Research SCOPE SCOPE SCOPE Support practices > Business planning > Skills centre for prevention and framework › Nursing and midwifery management of › Workforce clinical education healthcare associated support > Research infection > Nursing resource unit Staff VPD › Nurse navigation › Manage occupational exposures > Education and consultancy in relation to infection prevention control



Executive Director
Strategy, Planning and
Infrastructure

Executive Director People and Culture

» Older Person's

Service

» OPERA and

program

» Aged Care

health

outpatients

services

> Child and youth

» Paediatric/

extended care

» Child and Youth

» Child and youth

family health

» Child protection

» Child development

» CYFS Access Unit

liaison unit

service

Community team

Integrated Health

Dementia/Delirium

» Transitional care

Assessment team

» Adult community

and Memory Service

» Commonwealth home

support programme

adolescent acute and

» Special care nursery

Medical inpatients and

Executive Directo
Rural and Remote
Services

Executive Director Medical Services

Executive Director Nursing and Midwifer xecutive Director
Allied Health

Executive Director
Cairns Services
(Acute and Community)

**Chief Finance Officer** 

Executive Director
Aboriginal and Torres
Strait Islander Health

**Executive Support Office** 

# Service Director of Integrated Medicine, Child and Youth Services

### SCOPE

- > Medicine 1
- » General medicine
- » Medical assessment Unit
- » Gastroenterology
- » Infectious Diseases
- » AMS (anti-microbial stewardship)
- » Home Antibiotic IV Therapy
- » Dermatology
- » Rheumatology
- » Immunology
- $\ensuremath{\text{\textit{»}}}$  Hospital in the home
- Medicine 2
- » Endocrinology and Diabetes
- » Cardiology
- » Cancer care and Haematology
- » Thoracic
- » Renal
- Older Persons, Sub-Acute and Rehab
   (OPSAR)
- » Rehabilitation and Stroke
- » Neurology
- » Gordonvale Hospital
- » Interim care
- » Palliative care

Service Director of Intensive Care, Women's and Perioperative Services

### SCOPE

- > Surgical services
- » General surgery
- » Plastics and reconstructive service
- » Vascular surgery
- » ENT surgery
- » Urology
- » Ophthalmology
- » Maxillofacial
- » Surgical inpatient wards
- » Surgical and Orthopaedic clinics
- > Perioperative services
- » Anaesthetics
- » Operating theatre
- » Pre-admission
- » PACU
- » Day surgery
- » Post-operative surgical unit (POSU)
- » Central sterilising unit
- » Elective surgery coordination
- Orthopaedics
- » Trauma coordination
- » Inpatient ward
- » Outpatient clinics
- > Intensive care unit
- » Organ donation
- Patient Administration Service Unit (CHHHS wide)
- » Scheduled Care Unit
- » BPIOs
- Outpatient Waiting List Coordinator
- > Women's Health
- » Maternity (Birth suite and Antenatal)
- » Obstetrics and Gynaecology
- » Mobile women's health unit
- » Outpatient clinics
- » Women's medical outreach

Service Director of Mental Health and Alcohol Tobacco and Other Drugs Service

### SCOPE

- Acute and Sub-Acute beds based services
- Adult and older persons community mental health services
- Rural and remote and indigenous mental health services
- Child, adolescent and youth mental health services
- Alcohol tobacco and other drug and forensic mental health services
- MHATODS corporate governance support unit
- MHATODS clinical governance support unit
- Access services

## Director Allied Health

## SCOPE

- Allied health Cairns services
- » Occupational therapy
- » Social work
- » Speech pathology
- $^{\rm w}$  Psychology
- » Nutrition and dietetics
- » Physiotherapy
- » Clinical measurements
- Allied health teams (professional reporting line only)
- » Atherton
- » Mareeba
- » Innisfail» Tully
- » Babinda
- > Interpreter services
- › Pastoral Care

# Director of Medical and Emergency Services

### SCOPE

- › Medical staff professional lead
- Clinical governance medical lead
- Cairns Services medical lead
- › Junior medical workforce Unit
- » Interns
- » RMOs
- » PHOs
- » Registrars> Emergency Services
- » Cairns Hospital
  Emergency Department
- » Emergency medicine education training program (EMET)

# Director of Nursing and Midwifery

### SCOPE

- Nursing and Midwifery professional lead
- > Patient Access
- » Nurse Manager resource allocations
- » PACH Medical coordination
- » PACH QAS coordination
- » Bed management
- » Transit lounge
- » Interfacility coordination
- » Community hospital interface program
- » Education, Research and Quality

# Director of Business Improvement and Support Services

## SCOPE

- > Senior Business Improvement Officer
- Disaster, Emergency and Business Continuity
- » Disaster and Emergency Management
- » Business Continuity
- » Training and Education
- › Operational Services
- » Support Services (Cairns and Gordonvale)
- » Food Services
- » Security
- » Switch
- > Facility Management
- » Cairns Hospital
- » Cairns North Community Health Centre
- » Smithfield Community Health Centre
- » Edmonton Community Health Centre
- » Cairns South Health Facility

**Chief Finance Officer Executive Support Office** Manager, Centralised Team Leader **Chief Information Officer Financial Controller Director of Revenue Contracts Unit Travel Services Digital Health Services** SCOPE SCOPE SCOPE SCOPE SCOPE Management accounting Casemix and clinical costing > Contracts > Fleet services › Digital Health clinical services > Financial accounting Clinical coding and data Clinical supplies › Patient travel quality > ICT Services > Asset management Staff travel > Imprest > Revenue unit Operations and governance > Financial compliance > Property services Health information services > Project management office Digital Health and ICT > Right to information

Accounts receivable and debt management

projects

> Telehealth

Executive Director
Strategy, Planning and
Infrastructure

Executive Director
People and Culture

Executive Directo
Rural and Remote
Services

Executive Directo
Medical Services

Executive Director
Nursing and Midwifery

**Executive Directo Allied Health** 

Executive Director
Cairns Services
cute and Community)

Chief Finance Office

Executive Director Aboriginal and Torres Strait Islander Health

